

## Additional Comments on the 2016 Accounts, the 2017 Fiscal Year in Progress and the Triennial Budget 2018-2020

### A/ 2016 ACCOUNTS

- The fiscal year ended with an operating surplus of 60k€
- This surplus is mainly explained by the level of contributions collected which were higher than initially expected (418k€ versus 370k€). Thank you to all ICOMOS NCs!
- The increase in staff costs is due to the recruitment of an additional person for the Secretariat team from April 2016 and the more systematic use of interns
- Provisions were made at the end of the year, mainly to:
  - Anticipate up to 40k€ for the development of the new members database
  - Reflect the occupancy costs (rent and related expenses) to be settled when the occupancy agreement with the Ministry of Culture and Communication will (finally) be signed. The amount provisioned (60k€) is our best estimate to date.
- An additional note: the development of World Heritage consulting activities (a positive contribution to the budget of up to 30k€)

### B/ 2017 FISCAL YEAR

- The fiscal year should, unless unforeseen circumstances arise, end at equilibrium
- The occupancy agreement mentioned above has still not been established. We will have to re-provision the rent and estimated expenses.
- With regard to the projects:
  - The cost of redesigning the membership base has increased slightly (45k€ instead of 40k€)
  - The finalisation of Project Anqa has encountered difficulties due to the unexpected withdrawal of Yale University (enforcement of US sanctions), however this should not have any financial consequences
  - The project 'ICOMOS China' concerns the 'organisation of a capacity-building workshop for the newly created ICOMOS Myanmar committee,' and is being completed with financial support from ICOMOS China
- The level of World Heritage consulting activities is likely to be slightly higher than initially projected
- The same can be said for the contributions of National Committees (which is often the case for triennial GAs)

### C/ TRIENNIAL BUDGET 2018-2020

- This is the first estimate. The projected 2018 budget will have to be further refined before being presented to the Board next March.
- The central assumptions are:
  - Zero growth of all costs except:
    - Staff: 1% per year
    - Computer and internet: 5% on average
  - Constancy of contributions collected: this is a conservative assumption. An increase in contributions would be welcome and permit the hiring of a 'membership manager', indispensable in the medium term
  - Constancy of revenues/costs of World Heritage activities
- The level of rent and the associated rental charges remain an unknown (and consequential!) parameter
- The volume of projects will likely increase as opportunities and funding possibilities are identified.